

# Tees Valley Education Trust

## Annual Trust Work Plan

### **Trust Board**

#### 2022/23

| Autumn term 1 (September)   | Autumn term 2 (December)  | Spring term (March)   | Summer term (July)  |
|---|---|---|---|
| <ul> <li>Agrees minutes from previous<br/>meeting</li> <li>Reviews annual trust board work plan</li> <li>Reviews and approves annually<br/>updated trust committee and challenge<br/>board terms of reference.</li> <li>Approves proposals to set up<br/>academy IMB if required.</li> <li>Receives performance management<br/>and pay review recommendation for<br/>CEO, directors and HTs</li> <li>Registers annual business and<br/>personal interests</li> <li>Receives CEO's report as a standing<br/>item, to include: <ul> <li>Key risks and risk mitigation</li> <li>Development proposals and<br/>progress reports</li> <li>Trust Key measures</li> <li>Local/regional/national issues<br/>pertaining to TVED</li> <li>As appropriate, considers<br/>strategic development proposals</li> <li>Progress report on any growth<br/>and development projects.</li> </ul> </li> </ul> | <ul> <li>Agrees minutes fromprevious meeting</li> <li>Receives committee minutes and considers any recommendations for board approval</li> <li>Receives report from Standards Committee on bi-annual external safeguarding report and recommendations</li> <li>Receives and approves annual external audit reportand approves actionplan</li> <li>Receives recommendation from ARF on new policies and updated policies in line with the Trusts review schedule.</li> <li>Receives CEO report on academy and trust performance and in- year projections againsttargets including any proposals for early intervention</li> <li>Receives CEOs report on key strategic developments and risks and approves any required actions</li> <li>Receives financial management report following scrutiny fromARF committee</li> </ul> | <ul> <li>Agree minutes from<br/>previous meeting</li> <li>Receive committee minutes<br/>considers any<br/>recommendations for board<br/>approval</li> <li>Receives CEO report on<br/>academy and trust<br/>performance and in-year<br/>projections against targets<br/>including any proposals for<br/>early intervention</li> <li>Receives CEOs report on key<br/>strategic developments and<br/>risks and approves any<br/>required actions</li> <li>Receives financial<br/>management report<br/>following scrutiny fromARF<br/>committee</li> </ul> | <ul> <li>Agree minutes from<br/>previous meeting</li> <li>Elect trust chair andvice-<br/>chair annually</li> <li>Approves committee chairs<br/>and trustee membership</li> <li>Receive committee<br/>minutes and consider<br/>recommendations forboard<br/>approval</li> <li>Receives CEO report on<br/>academy and trust<br/>performance including<br/>provisional year end<br/>outcomes</li> <li>Receives CEOs report on<br/>key strategic developments<br/>and risks and approves any<br/>required actions</li> <li>Receives financial<br/>management report<br/>following scrutiny from ARF<br/>committee</li> <li>Approve trust and<br/>academy budgets for next<br/>academic year</li> <li>Receives recommendation<br/>from ARF on new policies<br/>and updated policies in line</li> </ul> |



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|  |  | with the Trusts review schedule. |
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Trust Board self-evaluation and review: 1 day in March-April each year to:

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- ensure all trustees are updated on national governance policy developments; review trustee skills audit and membership against governance competency framework; •
- review trust governance structures and consider changes that may need to be developed; •
- consider three to five year strategic development plan for the trust, •

#### Standards Committee

| November 2022   | Marc   | sh 2023  | July 2023  |
|---|--|--|--|
| <ul> <li>November 2022</li> <li>Agree minutes from<br/>previous meeting</li> <li>Receive termly<br/>report from CB chair<br/>and consider<br/>recommendations<br/>and proposed<br/>actions.</li> <li>DTIS report on<br/>trust wide<br/>performance and<br/>projections against<br/>targets</li> <li>Receive updates on<br/>national/regional<br/>education/MAT/RSC<br/>developments.<br/>Consider<br/>implications for<br/>TVED and make<br/>recommendations to<br/>TB</li> <li>Consider CEO/DTIS<br/>proposals for trust<br/>wide CPD, staffing<br/>and staff structures<br/>and make</li> </ul> | <ul> <li>Agree<br/>previo</li> <li>Recei<br/>report</li> <li>DTIS<br/>trust v<br/>perfor<br/>projec<br/>target</li> <li>Recei<br/>nation<br/>educa<br/>devele<br/>Consi<br/>implic<br/>TVED<br/>recom<br/>TB</li> <li>Consi<br/>DTIS<br/>trust v<br/>staffin<br/>struct<br/>recom<br/>TB</li> <li>Revie</li> </ul> | minutes from<br>bus meeting<br>ve termly<br>from CB chair<br>report on<br>vide<br>mance and<br>tions against<br>s<br>ve updates on<br>hal/regional<br>tion/MAT/RSC<br>opments.<br>der<br>ations for<br>and make<br>mendations to<br>der CEO and<br>proposals for<br>vide CPD,<br>g and staff<br>ures and make<br>mendations to<br>w annual trust | July 2023         • Agree minutes from previous meeting         • Receive termly report from CB chair         • DTIS report on trust wide performance and projections against targets including provisional year end outcomes         • Review pupil premium impact across trust and make recommendations for forthcoming pp plan         • Receive updates on national/regional education/MAT/RSC developments. Consider implications for TVED and make recommendations to TB |
| recommendations to  |  | and progress<br>ds targets   | Consider<br>CEO/DTIS   |
|   |  |  | proposals  |



|   |   |  | www.teesvatteyeuucation.co.uk |
|---|---|--|-------------------------------|
| <ul> <li>Review annual trust<br/>RAD and progress<br/>towards targets</li> <li>Consider<br/>CEO/Director's<br/>proposals for early<br/>intervention and<br/>make<br/>recommendations to<br/>TB</li> <li>In-depth<br/>consideration of<br/>proposed trust<br/>strategic<br/>developments with<br/>recommendations to<br/>TB for growth,<br/>development and<br/>reflective practice</li> <li>Review impact of<br/>pupil premium plan.<br/>Approve annual<br/>trust pupil premium<br/>plan and spend</li> <li>Review trust<br/>corporate risk<br/>register with<br/>particular focus on<br/>risks to outcomes,<br/>performance and<br/>teaching and<br/>learning and risk<br/>mitigation actions</li> </ul> | <ul> <li>Consider CEO/DTIS<br/>proposals for early<br/>intervention and<br/>make<br/>recommendations to<br/>TB</li> <li>In-depth<br/>consideration of<br/>proposed trust<br/>strategic<br/>developments with<br/>recommendations to<br/>TB for growth,<br/>development and<br/>reflective practice</li> <li>Review impact of<br/>pupil premium plan.</li> <li>Review trust<br/>corporate risk<br/>register with<br/>particular focus on<br/>risks to outcomes,<br/>performance and<br/>teaching and<br/>learning and risk<br/>mitigation actions</li> </ul> | <ul> <li>for trust wide CPD, staffing and staff structures and make recommendations to TB</li> <li>Review annual trust RAD and progress towards targets</li> <li>Consider possible trust priorities for improvement and KPIs in following academic year and make recommendations to TB</li> <li>Consider CEO/DTIS proposals for early intervention and make recommendations to TB</li> <li>In-depth consideration of proposed trust strategic developments with recommendations to TB for the forthcoming academic year</li> <li>Review trust corporate risk register with particular focus on risks to outcomes, performance and teaching and risk mitigation actions and make</li> </ul> |                               |



|  |  | recommendations to<br>TB for risks and |  |
|--|--|--|--|
|  |  | mitigation for                         |  |
|  |  | following year                         |  |



| Audit, Risk and Finance Committee  |  |   |  |  |  |
|--|--|---|--|--|--|
| November 2022  | March 2023   | June 2023   |  |  |  |
| <ul> <li>Agree minutes from<br/>previous meeting</li> <li>Receive report on annually<br/>updated Academies<br/>Handbook</li> <li>Review management<br/>accounts, outturn and cash<br/>flow to date for individual<br/>academies and across the<br/>trust.</li> <li>Receive internal and<br/>external audit reports and<br/>recommendations from<br/>auditor directly</li> <li>Receive reports on external<br/>grants expenditure</li> <li>Receive compliance<br/>updates e.g. web-site and<br/>statutory reporting</li> <li>Receive recommendations<br/>from annual health and<br/>safety self- review and<br/>audit</li> <li>Review policies in line with<br/>review timetable</li> <li>Approve updated ARF<br/>TVEd risk register and<br/>agree key risks to be<br/>monitored by Trust Board<br/>including contingency and<br/>business continuity<br/>planning.</li> <li>Monitor the agreed key<br/>financial indicators</li> </ul> | <ul> <li>Agree minutes from<br/>previous meeting</li> <li>Review management<br/>accounts, outturn and<br/>cash flow to date for<br/>individual academies<br/>and across the trust.</li> <li>Receive internal audit<br/>report from auditor</li> <li>Review policies in line<br/>with review timetable</li> <li>Review updated ARF<br/>risk register and report<br/>exceptions to Trust<br/>Board for monitoring<br/>including contingency<br/>and business<br/>continuity planning.</li> <li>Monitor the agreed key<br/>financial indicators</li> <li>Receive compliance<br/>updates e.g. web-<br/>site and statutory<br/>reporting</li> </ul> | <ul> <li>Agree minutes from previous meeting</li> <li>Review management accounts, outturn and cash flow to date for individual academies and across the trust.</li> <li>Receive internal audit report from auditor Receive the indicative budgets and three year forecasts annually</li> <li>Review updated ARF risk register and report exceptions to Trust Board for monitoring including contingency and business continuity planning.</li> <li>Receive compliance updates e.g. web-site and statutory reporting.</li> <li>Review and approve recommendations for teaching and non-teaching staff nationally agreed pay award.</li> <li>Receive the annual report on internal scrutiny</li> <li>Discuss and agree the internal scrutiny programme for 22/23</li> <li>Monitor the agreed key financial</li> </ul> |  |  |  |



|  | indicators<br>• Receive framework<br>and timeline to<br>procure external<br>auditor for 2023/24 –<br>2028/29 |
|--|--|
|--|--|

| Challenge Board<br>– termly<br>meetings<br>IMB – half termly<br>meetings   |  |   |   |          |   |
|--|--|---|---|----------|---|
| September 2022   | IMB – November<br>2022   | January 2023  | IMB – March 2023  | May 2023 | IMB – June 2023   |
| <ul> <li>Approve minutes of<br/>last CB meeting and<br/>consider any<br/>matters arising</li> <li>Review each<br/>academy's context<br/>as per HT's report<br/>and CB agenda</li> <li>Strategic review of<br/>each academy's<br/>annually updated<br/>SEF</li> <li>Strategic review of<br/>each academy's<br/>annual priority 1<br/>objectives.</li> <li>Strategic review of<br/>curriculum delivery<br/>and development:<br/>linked to top priorities;<br/>wider curriculum;<br/>enrichment curriculum<br/>and trust-wide<br/>developments</li> </ul> | <ul> <li>Half termly update of progress to address identified IMB issues.</li> <li>Half termly update on key performance data.</li> <li>Consideration of further support or intervention to be recommended to SC.</li> </ul> | Same standing<br>agenda for each<br>CB and IMB<br>meeting with<br>termly updated<br>headteacher and<br>director reports<br>and any CB<br>commissioned<br>reports.<br>Strategic review of<br>any termly updates<br>to SEF and priority<br>1 objectives to<br>include evidence of<br>progress and<br>impact and<br>rationale for any<br>proposed changes. | <ul> <li>Half termly update<br/>of progress to<br/>address identified<br/>IMB issues.</li> <li>Half termly update<br/>on key performance<br/>data</li> <li>Consideration of<br/>further support or<br/>intervention to be<br/>recommended to<br/>SC.</li> </ul> |          | <ul> <li>Half termly update of progress to address identified IMB issues.</li> <li>Half termly update on key performance data</li> <li>Review of identified IMB issues and consideration of amendments for next academic year.</li> <li>Review of IMB status and consideration of any recommendations to trustees.</li> </ul> |



| • | Strategic review of     |  |  |          |  |
|---|-------------------------|--|--|----------|--|
|   | DTIS report on termly   |  |  |          |  |
|   | pupil performance       |  |  |          |  |
|   | data outcomes, cross-   |  |  |          |  |
|   | referenced to SEF and   |  |  |          |  |
|   | any external reviews    |  |  |          |  |
|   | to focus on evidence    |  |  |          |  |
|   | of impact and           |  |  |          |  |
|   | decisions about         |  |  |          |  |
|   | actions to be taken.    |  |  |          |  |
| • | Strategic review of     |  |  |          |  |
|   | outcomes of internal    |  |  |          |  |
|   | and external TVED       |  |  |          |  |
|   | commissioned reviews    |  |  |          |  |
|   | and OFSTED              |  |  |          |  |
|   | inspections and         |  |  |          |  |
|   | response.               |  |  |          |  |
| • | Strategic review of     |  |  |          |  |
|   | staffing to include     |  |  |          |  |
|   | leadership capacity     |  |  |          |  |
|   | and sustainability;     |  |  |          |  |
|   | staffing structures in  |  |  |          |  |
|   | support of effective    |  |  |          |  |
|   | curriculum delivery;    |  |  |          |  |
|   | non-teaching and        |  |  |          |  |
|   | support staff; staffing |  |  |          |  |
|   | pressures.              |  |  |          |  |
| • | Strategic review of     |  |  |          |  |
|   | each academy's risk     |  |  |          |  |
|   | register updated        |  |  |          |  |
|   | termly to focus on      |  |  |          |  |
|   | rationale for key risks |  |  |          |  |
|   | and effectiveness of    |  |  |          |  |
|   | proposed and            |  |  |          |  |
|   | implemented risk        |  |  |          |  |
|   | mitigation.             |  |  |          |  |
|   | -                       |  |  | <b>e</b> |  |



| • | Recommendations to       |  |   |  |    |
|---|--------------------------|--|---|--|----|
|   | standards committee      |  |   |  |    |
|   | re key strategic risks   |  |   |  |    |
|   | and developments         |  |   |  |    |
|   | required for each        |  |   |  |    |
|   | academy and trust-       |  |   |  |    |
|   | wide implications: via   |  |   |  |    |
|   | chair's termly report to |  |   |  |    |
|   | standard's committee.    |  |   |  |    |
| • | Consideration of CB      |  |   |  |    |
|   | commissioned             |  |   |  |    |
|   | occasional reports.      |  |   |  |    |
|   |                          |  |   |  |    |
| M | eeting as an IMB         |  |   |  |    |
|   | At first IMB             |  |   |  |    |
|   | meeting, agree           |  |   |  |    |
|   | key issues to be         |  |   |  |    |
|   | addressed to be          |  |   |  |    |
|   | included in              |  |   |  |    |
|   | ongoing IMB              |  |   |  |    |
|   | reports.                 |  |   |  |    |
|   | Determine IMB            |  |   |  |    |
|   | issues that can be       |  |   |  |    |
|   | removed and any          |  |   |  |    |
|   | additional items         |  |   |  |    |
|   | that need to be          |  |   |  |    |
|   | included in future       |  |   |  |    |
|   | agendas                  |  |   |  |    |
|   | Review progress          |  |   |  |    |
|   | to address key           |  |   |  |    |
|   | IMB issues in            |  |   |  |    |
|   | terms of evidence        |  |   |  |    |
|   | on impact and            |  |   |  |    |
|   | outcomes.                |  |   |  |    |
|   |                          |  |   |  |    |
|   |                          |  | I |  | l0 |



| <ul> <li>Support and</li> </ul>    |  |  |  |
|------------------------------------|--|--|--|
| challenge                          |  |  |  |
| academy and trust                  |  |  |  |
| leaders to identify                |  |  |  |
| current and                        |  |  |  |
| potential blockers                 |  |  |  |
| to progress and                    |  |  |  |
| how these can be                   |  |  |  |
| effectively                        |  |  |  |
| addressed.                         |  |  |  |
| <ul> <li>Remaining work</li> </ul> |  |  |  |
| plan as per CB.                    |  |  |  |
|                                    |  |  |  |
|                                    |  |  |  |

|               | Local Academy Committees   |               |  |               |   |  |
|---------------|--|---------------|--|---------------|---|--|
| Autumn term 1 | Autumn term 2  | Spring term 1 | Spring term 2  | Summer term 1 | Summer term 2   |  |
|               | <ul> <li>Agree minutes from<br/>previous meeting</li> <li>Review LAC terms<br/>of reference and<br/>membership<br/>annually</li> <li>Agree annual work<br/>programme in terms<br/>of priorities for<br/>consideration in line<br/>with tor</li> <li>Receive HT report<br/>on parental and</li> </ul> |               | <ul> <li>Agree minutes<br/>from previous<br/>meeting</li> <li>Receive reports<br/>related to agreed<br/>work programme<br/>priorities (could be<br/>determined by<br/>trust to be trust<br/>wide or specific to<br/>each academy –<br/>or both)</li> </ul> | •             | <ul> <li>Agree minutes from<br/>previous meeting</li> <li>Receive reports<br/>related to agreed<br/>work programme<br/>priorities (could be<br/>determined by trust<br/>to be trust wide or<br/>specific to each<br/>academy – or both)</li> <li>Receive HT report<br/>on parental and</li> </ul> |  |



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| Consult on policy<br>revisions, proposed |  |  |
|--|--|--|
| changes to the school day, potential     |  |  |
| impact on the academy.                   |  |  |